Ashford and St. Peter's Hospitals NHS
NHS Foundation Trust

**COUNCIL OF GOVERNORS**
**28th May 2013**

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|---|---|
| **TITLE** | **Strategic Objective presentation** |
| **EXECUTIVE SUMMARY** | The presentation is entitled 'To Deliver the Trust's Clinical Strategy of delivering Joined-Up Healthcare' and sets out ASPH's approach to the setting of the Clinical Strategy. |
| **The Council is asked to:** | Discuss the presentation. |
| **Submitted by:** | Bob Peet, Director of Strategic Development |
| **Date:** | 21st May 2013 |
| **Decision:** | For Discussion |

Ashford and St. Peter's Hospitals NHS
NHS Foundation Trust

# To Deliver the Trust's Clinical Strategy of delivering Joined-Up Healthcare

## *ASPH approach to Clinical Strategy*

***Bob Peet – Director of Strategic Development***

# Agenda

- Our Strategy Process
- Strategic Environment
- Our Strategic Objectives
- Discussion

# Our vision:

Ashford and St. Peter's Hospitals NHS
NHS Foundation Trust

## to be one of the best healthcare trusts in the country

Achieving highest standards of quality

Delivering our clinical strategy

Developing a high performing workforce

Improving sustainability and efficiency

**Through: Patients first • Personal responsibility • Passion for excellence • Pride in our team**

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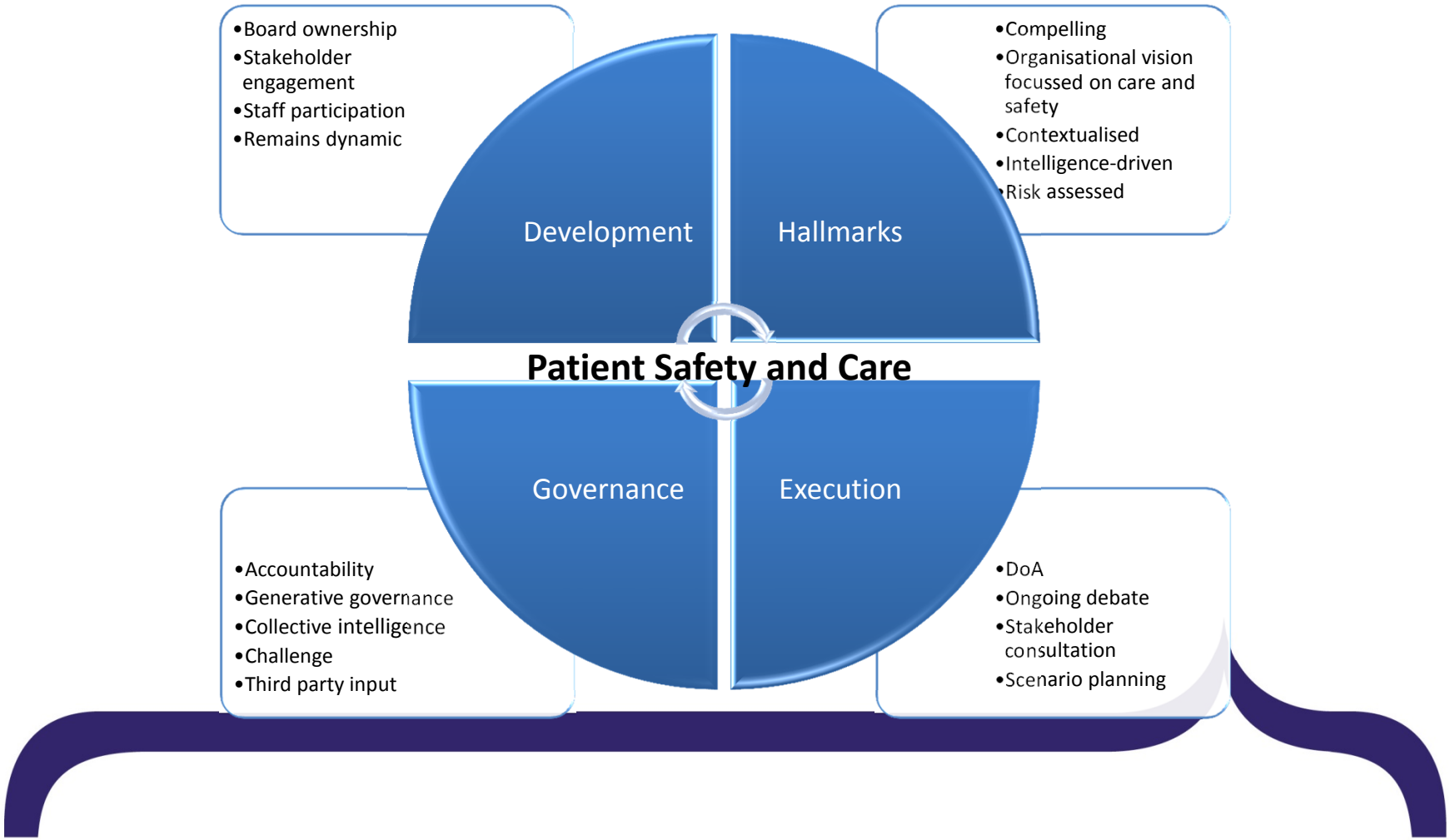
# The Strategic Cycle



# Setting the context ….

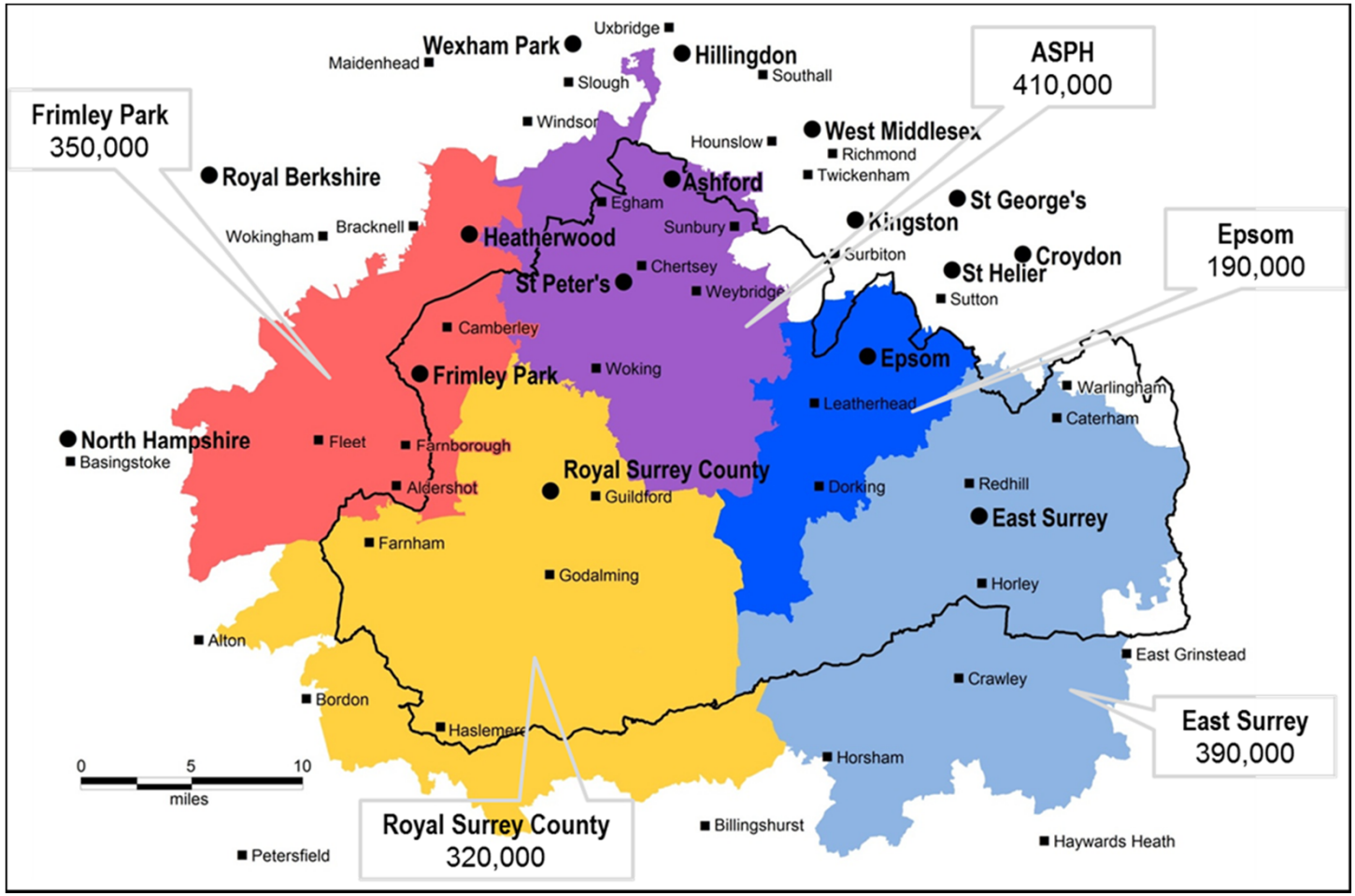
Wholesale restructure of NHS

Rising demand, ageing population

Continued reductions in funding levels

Francis – more focus on quality and openness

# Surrey Provider Landscape



# Deliver our clinical strategy of joined up healthcare

- Working with our partners to ensure better, more seamless care for patients in and out of hospital
- Continue to develop our specialist  services
- Enhancing our elective services
- Enhancing our clinical services by increasing the level of consultant delivered care and through innovation and research

# Whole System Partnership

- Vertical (System) Integration.  Work with Partners in Primary Care, Adult Social Services, VirginCare, Surrey and Borders Partnership NHS Foundation Trust to:
  - Control and Improve pathways in and out of hospital
  - Work in support of CCG in looking at innovative partnership models
- As part of 13/14 Contract round, ASPH have agreed with NW Surrey CCG to re-invest in additional Out –of-Hospital Re-ablement Services.
- ASPH have bid to undertake a number of schemes to support improvement of Out of Hospital services and to provide additional capacity particularly for the Frail Elderly.

# Principle Partnership with Royal Surrey County Hospital NHS Foundation Trust

**Both RSCH & ASPH Boards approved the establishment of a Principle Partnership in their November Board meetings**

**Key Principles**:

- Partnership of equals – both Boards have equal decision rights
- Principle partnership – each Trust would regard each other as the principle partner & neither will enter into new partnerships with 3rd parties without agreement of the other
- Investment, energy, and effort into the partnership
- Core DGH services will be sustained at RSCH and ASPH

**Potential Benefits**

- Efficiency opportunities
- Growth opportunities – through repatriation, particularly from London
- Increased sustainability
- Development of an Academic Centre
- Increased quality of specialist services e.g. RSCH centralisation of cancer services; ASPH cardiovascular services

# Questions and Discussion