Ashford and St. Peter's Hospitals NHS Foundation Trust

Report title:	Governor Activities		
Report to:	**Public Council of Governors**		
Date of meeting:	Tuesday, 03 March 2026	**Agenda item:**	7.1
Report summary:	This paper provides a short summary of the activities of the Governors since the last Council of Governors meeting.		
Recommendation:	To note		
Report lead:	Michael Smith, Lead Governor		
Report author:	Anu Sehdev, Membership and Community Engagement Manager		

Purpose of report:	**For Noting** ☒	**For Decision** ☐	**For Assurance** ☐

Assurance level:	**Significant** ☐ High level of confidence / evidence in delivery	**Acceptable** ☒ General confidence / evidence in delivery	**Partial** ☐ Some confidence / evidence in delivery	**No Assurance** ☐ No confidence / evidence in delivery

Link to Strategic Objectives:	Not applicable
Link to CQC Domains:	Not applicable
Link to BAF risk:	Not applicable
Potential impact on stakeholders:	None
Next steps	N/A
Appendices:	None

Ashford and St. Peter's Hospitals
NHS Foundation Trust

Governor Activities

Since the last meeting update of Governors' activities at the Council of Governors on 17th December 2025, the Governors have been involved in a number of wide-ranging activities across the Trust. These have included:

19th December	**Group Chair Interview**	Remuneration and Nominations Committee members were involved in this process.
19th December and 30th January	**Staff Governor meeting**	Staff Governors met with the Chief People Officer to share feedback from staff and were updated on initiatives.
5th January	**Extraordinary Council of Governors**	The Council of Governors discussed and ratified the appointment of Ashford and St Peter's Chair.
7th January	**Green Plan Working Group**	Andy Brown attended this meeting.
19th January	**Remuneration and Nominations Committee (Committees in Common)**	Committee members met with their counterparts at the Royal Surrey to agree jointly on the appointment of the Group Chair and to make a recommendation for ratification by the Extraordinary Council of Governors.
29th January	**Extraordinary Council of Governors**	The Council of Governors discussed and ratified the appointment of the Group Chair and their remuneration.
29th January	**Council of Governors agenda setting meeting**	Governors met to discuss the agenda items they would like included at the next Council of Governors meeting.
5th February	**Joint Seminar with the Royal Surrey**	Ashford and St Peter's Governors joined their counterparts at the Royal Surrey for the first half of this seminar which included a Queen Victoria Hospital briefing and the use of Artificial Intelligence.
9th February	**My Care Programme Board**	Andy Brown attended this meeting.
11th February	**Remuneration and Nominations Committee**	Committee members met to agree the timelines for non-executive directors and the Group Chair's appraisal process as well as the forward schedule.
16th February	**Patient Experience Group (PEG)**	In addition to routine business, Group members discussed annual business

		and agreed the appointment of the PEG Chair and the terms of reference. Members were also presented with the draft Quality Account priorities for feedback.
23rd February	**Finance and Performance Committee**	Gavin Wood observed this meeting.
25th February	**Quality of Care Committee**	Heather Hall and Nigel Stapleton observed this meeting.
25th February	**People Committee**	Andy Brown Toc Husain observed this meeting.
26th February	**Learning from Patient Experience**	Andy Brown attended this meeting.
Various	**Patient Transport**	Andy Brown attended several meetings to cover improvement work.