Ashford and St. Peter's Hospitals NHS Foundation Trust

Report title:	Governor Activities			
Report to:	**Public Council of Governors**			
Date of meeting:	Wednesday, 17 December 2025	**Agenda item:**	5.1	
Report summary:	This paper provides a short summary of the activities of the Governors since the last Council of Governors meeting.			
Recommendation:	To note			
Report lead:	Michael Smith, Lead Governor			
Report author:	Anu Sehdev, Membership and Community Engagement Manager			
Purpose of report:	**For Noting** ☒	**For Decision** ☐	**For Assurance** ☐	
Assurance level:	**Significant** ☐ High level of confidence / evidence in delivery	**Acceptable** ☒ General confidence / evidence in delivery	**Partial** ☐ Some confidence / evidence in delivery	**No Assurance** ☐ No confidence / evidence in delivery
Link to Strategic Objectives:	Not applicable			
Link to CQC Domains:	Not applicable			
Link to BAF risk:	Not applicable			
Potential impact on stakeholders:	None			
Next steps	N/A			
Appendices:	None			

Ashford and St. Peter's Hospitals
NHS Foundation Trust

Governor Activities

Since the last meeting update of Governors' activities at the Council of Governors on 11th September 2025, the Governors have been involved in a number of wide-ranging activities across the Trust. These have included:

24th September	**Finance and Performance Committee**	Denis Wright observed this meeting.
25th September	**Quality of Care**	Alex Palombi and Chad Lake observed this meeting.
25th September	**People Committee**	Alex Palombi and Trevor Sherwood observed this meeting.
6th October	**Learning from Patient Experience**	Andy Brown attended this meeting.
8th October	**Annual Members' Meeting**	Several Governors attended this annual recap of Trust business and the sharing of future aspirations.
9th October	**Trust Board**	Shirley Holmes and Denis Wright observed this meeting.
14th October	**Allied Health Professionals Day**	Alex Palombi attended this prestigious event.
15th October	**Staff Achievement Awards**	Michael Smith, Chad Lake, Anthony Tweh and Gavin Wood attended this prestigious event celebrating Ashford and St Peter's staff and teams.
16th October	**Governor NED meeting – Part 1**	15 Governors attended to hear from Jane Dickson, Andy Brooks and Julie Pearce and had the opportunity to raise their queries to gain assurance.
21st October	**Remuneration and Nominations Committee**	Committee members met to discuss Non-Executive Directors' remuneration.
22nd October	**NED Longlisting**	Michael Smith took part in this process.
23rd October	**Governor NED meeting – Part 2**	16 Governors attended to hear from Chris Kane, Jane Dale and Simon Devonshire and had the opportunity to raise their queries to gain assurance.
27th October	**Group Chair Discussion**	The Governors and NEDs met to discuss.

29th October	**Ashford Hospital Event - progress, plans and priorities.**	Gavin Wood, Toc Husain, Chad Lake, Denis Wright, Alex Palombi, Heather Hall and Andy Brown attended this event.
6th November	**NED Stakeholder Panels**	Shirley Holmes and Andy Brown took part.
6th November	**NED Interview Panel**	Michael Smith and Denis Wright were on the interview panel.
13th November	**Remuneration and Nominations Committee**	Committee members met to discuss Non-Executive Director re-appointments.
13th November	**Governors' Seminar with the Royal Surrey**	12 ASPH Governors took advantage of attending the Royal Surrey seminar for their Governors which also touched upon strategy.
14th November	**NED Stakeholder Panels**	Shirley Holmes and Andy Brown took part.
14th November	**NED Interview Panel**	Michael Smith and Denis Wright were on the interview panel.
17th November	**Council of Governors agenda setting meeting**	Governors met to discuss the agenda items they would like included at the next Council of Governors meeting.
19th November	**Patient Experience Group**	Amongst the usual items of business Group members went on a tour of the Ophthalmology Suite at Ashford Hospital.
24th November	**Charitable Funds Committee**	Michael Smith and Andy Brown represented the Governors by attending this meeting.
26th November	**Finance and Performance Committee**	Andy Brown observed this meeting.
27th November	**Quality of Care**	Heather Hall and Denis Wright observed this meeting.
1st December	**Governor Induction and Training Day**	This was a day's session for newly elected Governors and a refresher for existing Governors. Five of the seven new Governors attended together with 5 existing Governors.

2nd December	**Remuneration and Nominations Committee**	Committee members met to discuss the Non-Executive Director appointment and the Group Chair Appointment Process.
8th December	**My Care Programme Board meeting**	Andy Brown attending this meeting
11th December	**Trust Board**	Chad Lake and Denis Wright observed this meeting.