Ashford and St. Peter's Hospitals
NHS Foundation Trust

Meeting of the Council of Governors
on Wednesday 17th December 2025
Via MS Teams
4.00 – 6.00 pm

A G E N D A

Time			Action	Lead	Report
4.00	**1**	**Apologies**	Note	Anu Sehdev	
	2	**Declarations of Interests in the Proceedings**	Note	John Machin	
	3	**Minutes of the previous meeting**			
		3.1 Minutes of the meeting held on 11th September 2025	Agree	John Machin	Paper 3.1
	4	**Matters Arising**			
		4.1 CoG Effectiveness Survey Action Plan - Update	Note	Sal Maughan	Paper 4.1
4.10	**5**	**FEEDBACK BY GOVERNORS**			
		5.1 Governor Activities	Note	Michael Smith	Paper 5.1
		5.2 Patient Experience Group Report	Note	Shirley Holmes	Paper 5.2
4.15	**6**	**Group Chief Executive's Update**	Assurance	Louise Stead	Paper 6
4.35	**7**	**Finance and Performance**			
		7.1 Financial Report Month 7	Note	Andy Brooks	Paper 7.1
4.55	**8**	**People**			
		8.1 People Update	Note	Jane Dale	Verbal
5.10	**9**	**Audit and Risk**			
		9.1 Board Assurance and Risk	Note	Julie Pearce	Verbal
		9.2 Audit and Risk Update	Note	Julie Pearce	Verbal
5.30	**10**	**Quality of Care**			
		10.1 Quality of Care Update	Note	Jane Dickson	Verbal
		10.2 Developing the Quality Priorities for 2026/27	Discussion	Jane Dickson	Paper 10.2
5.50	**11**	**STATUTORY**			
		11.1 Membership of the Council of Governors	Note	Anu Sehdev	Paper 11.1
5.55	**12**	**Any Other Business**			
	13	**Date of Next Meeting** Tuesday 3rd March 2026, 4.00 – 6.00 pm			