



Ashford and St. Peter's Hospitals
NHS Foundation Trust

TRUST BOARD
31 May 2018

AGENDA ITEM	14.1
TITLE OF PAPER	Chairman's Report
Confidential	NO
Suitable for public access	YES
PLEASE DETAIL BELOW THE OTHER SUB-COMMITTEE(S), MEETINGS THIS PAPER HAS BEEN VIEWED	
<u>STRATEGIC OBJECTIVE(S):</u>	
Quality of Care	<p>The opening on 15th May of the newly refurbished playroom and sensory room outside Oak and Ash Ward was a highlight of the month. The charity Momentum had planned the work with our play specialists and Berkeley Homes had kindly provided the funding. The outcome is a wonderful area that will greatly improve the environment for our young patients.</p> <p>As part of the Hand Hygiene awareness day, I joined our team for their visits to AMU, SAU, Cherry and Maple Wards. This was a timely reminder of one of the most basic functions that helps provide quality of care and my thanks to the team for their hard work in raising awareness.</p>
People	<p>Two events highlighted for me the pride in our team value. Firstly there was the highly successful Pride in Nursing day on 11th May which I popped into after a successful Consultants Panel. Secondly was the Schwartz Round entitled "Threatened at Work." At the Schwartz Round, difficult individual stories were shared and the dedication of all our staff in the most difficult of circumstances was evident. My thanks go out to all staff who contributed to a very moving event.</p>
Modern Healthcare	<p>The launch of our new Strategy on 22nd May marked the beginning of a new chapter in the life of the Trust. Staff at both Ashford and St Peter's were engaged and really interested in our new direction and our Vision, Mission and Strategic Objectives underpinned as always by our values the 4Ps. Our next task is to make the words a reality over the next few months as the Strategy beds in.</p> <p>Most importantly, we have had a very positive end of year financial result which has given us access to STF Capital funding that can be used for the benefit of our patients and our staff.</p>



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Digital	<p>Our work in the Digital domain was highlighted on 15th May during the visit of Eve Roodhouse, Director for Implementation and the Digital Environment at NHS Digital. There was a very good exchange of information and views and we were joined later in the morning by colleagues from Surrey Heartlands.</p>
Collaborate	<p>The bimonthly Surrey Heartlands Chairs Forum met on 8th May and was focused on the final end of year results which were very positive for Ashford and St Peter's, The Royal Surrey and Surrey and Borders Partnership. The Forum was well attended and other subjects covered included the Ofsted report on children's work and the general rising demand on Surrey County Council in terms of both children's and adult social care.</p> <p>I also represented the Trust at the opening by the Mayor of Runnymede of the new SABP Therapy garden at the Abraham Cowley Unit on the St Peter's site. Discussions during the event highlighted the growing cooperation between the Trusts and the opportunities raised by the new Urgent Care Centre build.</p>
EXECUTIVE SUMMARY	
	<p>This report is divided into sections covering: external events and visits; internal activities; visits to the hospital and normal governance functions. This report covers from the 20th April to the 25th May.</p> <p>The last month has seen our final financial results come in and the securing of additional STF funding as a result of exceeding our Control Total. This is a great result and will enable us to make some key Capital investments to the benefit of both patients and staff this year. My congratulations go to all our staff that have made this result possible. We are one of the few Acute Trusts who have returned an underlying surplus before the application of STF funding.</p> <p>As reported above, we were delighted to welcome Eve Roodhouse from NHS Digital to the Trust and we are seen by the centre both as making good progress in key areas and having the right positive attitude to both the Digital and the Collaboration agendas.</p> <p>As reported above, the opening of the Sensory Room for our childrens' wards was an excellent event and my thanks again to the Momentum Charity and to Berkeley Homes for their invaluable support.</p> <p>Despite the onset of Spring and the nicer weather, pressure on our Urgent and Emergency care remains very high. Although there are some quieter days, it seems that a significant drop in attendances at this time of year is a thing of the past.</p> <p>Board Walkarounds and "Buddy" visits have continued during the last month though we are now gearing up for a review and fine tuning of both. In the meantime, feedback from them remains very positive and the scheduling of the</p>



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	next round is now underway. Other internal activities have included the Pride in Nursing Day, the Members Colorectal event, the Hand Hygiene awareness initiative and the Thrombosis Awareness Week which is underway as I type.
RECOMMENDATION:	Note
SPECIFIC ISSUES CHECKLIST:	
Quality and safety	
Patient impact	
Employee	
Other stakeholder	
Equality & diversity	
Finance	
Legal	
Link to Board Assurance Framework Principle Risk	
AUTHOR NAME/ROLE	Andy Field, Chairman
PRESENTED BY DIRECTOR NAME/ROLE	Andy Field, Chairman
DATE	
BOARD ACTION	Receive

External Events and Visits

There were a number of external events and visits made this month. The main one being the Surrey Heartlands Chairs Forum on 8th May described earlier in the report. The forum was well attended and there was an excellent spirit of cooperation evident between the various Chairs. The forum also discussed the output of the latest Transformation Board and the various challenges facing the ICS Partnership over the next year.

The other main external events attended during the period were:

- a. The Deloitte Healthcare Dinner and Discussion 23rd April. This focused on some key learnings from the terrorist attack in Manchester. These learnings have been circulated separately to Board members.
- b. Representing the Trust at the opening of the Therapy Garden on 9th May by the Mayor of Runnymede at the Abraham Cowley Unit of SABP
- c. I am due to attend the Atos Paperless Hospital Event on the evening of 23rd May

Highlights of Internal Activities

Internally, pressure on our Urgent and Emergency Care Services has continued into the Spring. When combined with ongoing staff shortages, this continues to put great pressure both on staff and on meeting the required standard. During the past month, I have continued to visit wards and services including: IT and Infomatics, the Library, AMU, SAU, Dickens, Wordsworth, Cherry, Oak and Ash Wards and several "Buddy" visits to Aspen and Maple wards.

This month I took my now regular slot at the monthly induction event at Ashford, briefing new joiners on the role of the Board and Council of Governors. As previously, it was a great opportunity to chat to people before the start of the event and during the coffee break.

The Strategy launch event on 22nd May at both Ashford and St Peter's went well with our Executive Team on hand to answer questions. The new video explaining the strategy proved very popular and is now live on the website and TrustNet.

Other highlights from internal activities this period include:

- Continuing to work with our Finance Director, Simon Marshall as "Buddies" to Aspen and Maple wards in St Peter's;
- A Board Walkaround on 24th April in Dickens and Wordsworth wards with Sue Tranka, our Chief Nurse and one of our Governors Simon Bhadye;
- Chairing the Obstetrician & Gynaecologist, the Microbiologist and the A&E Consultants panels – where excellent appointments were made;



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- Attending the Members Event on Colorectal, expertly led to rave reviews by Dr Jonathan Trickett;
- Touring some of our wards and assessment units in support of the Hand Hygiene awareness day;
- Joining the latest Schwarz round on "Threatened at Work." This was a very moving event with personal stories bringing to life the threats and violence faced by all our staff on a regular basis.
- Supporting the enthusiastic team promoting the Thrombosis Awareness week.

Visits to the Trust

We were pleased to welcome the Chair and Chief Executive of Healthwatch Surrey to the Trust on 23rd April. A good rapport was gained and information exchanged on a wide variety of topics.

As reported earlier, our work in the Digital domain was highlighted on 15th May during the visit of Eve Roodhouse, Director for Implementation and the Digital Environment at NHS Digital. There was a very good exchange of information and views and we were joined later in the morning by colleagues from Surrey Heartlands to discuss the digital domain across the STP.

Governance

Normal governance activities have continued over the period. This has included the informal meeting that our Chief Executive Suzanne Rankin and I have with the Governors followed by the regular Governor meeting with the NEDs. The latter meeting was very useful as the role of NEDs was discussed in detail along with the work they do at committee level and during the new Board Walkarounds.

There was also a meeting of the Constitutional Group where minor amendments were discussed and agreed before being presented to the Council of Governors.

The next stage of Board development is the facilitated awayday on the 25th May. This will help us progress our "Well Led" work, review our progress to date and provide time to consider some of the more strategic challenges and possible scenarios facing the Trust in executing its new Strategy.

Finally the appraisals for the Non-Executive Directors are now nearing completion and my thanks to the Governors and our Executive Team for their support in providing constructive feedback. The appraisals will be considered by the Council of Governors Remuneration and Appraisal Committee in July.